



# **Implementing Sustainable Micro-Logistics Hubs for Innovative physical internet Urban Delivery Methods: The Bologna case**

**Session 1F “Unlocking the last mile: Innovations in urban  
freight”**

**09:00 AM - 10:30 AM - 27 November 2024**

**Luigi Russi, Municipality of Bologna  
Mobility Systems Unit**

# City Overview

**Resident population in Bologna**

**392.227**

**Municipality area**

**140 kmq**

**Old town**

**4,51 kmq**

**Limited Traffic Zone (ZTL)**

**3,20 kmq**

**Permanent pedestrian areas (*without buildings*)**

**0,11 kmq**

**T DAYS area (*without buildings*)**

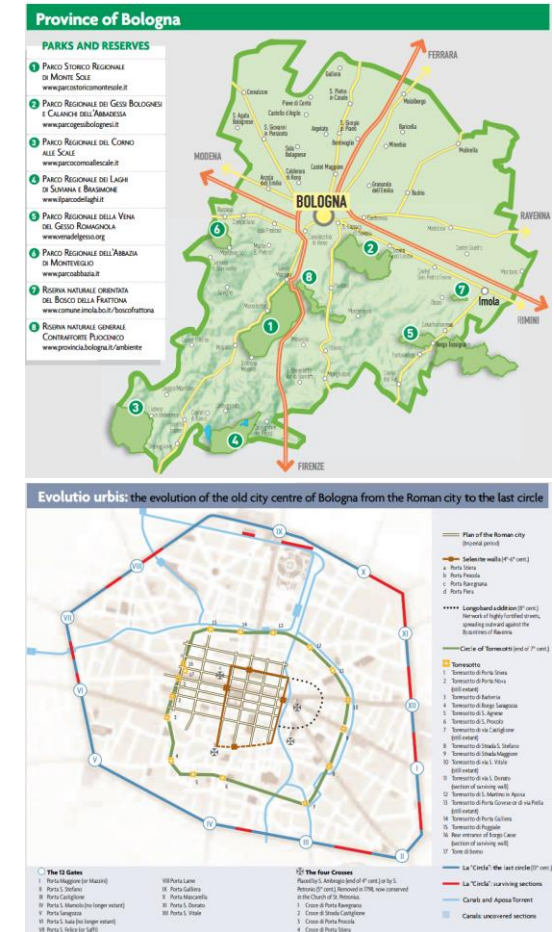
**0,02 kmq**

**Streets with 30 km/h speed limit**

**479 km**

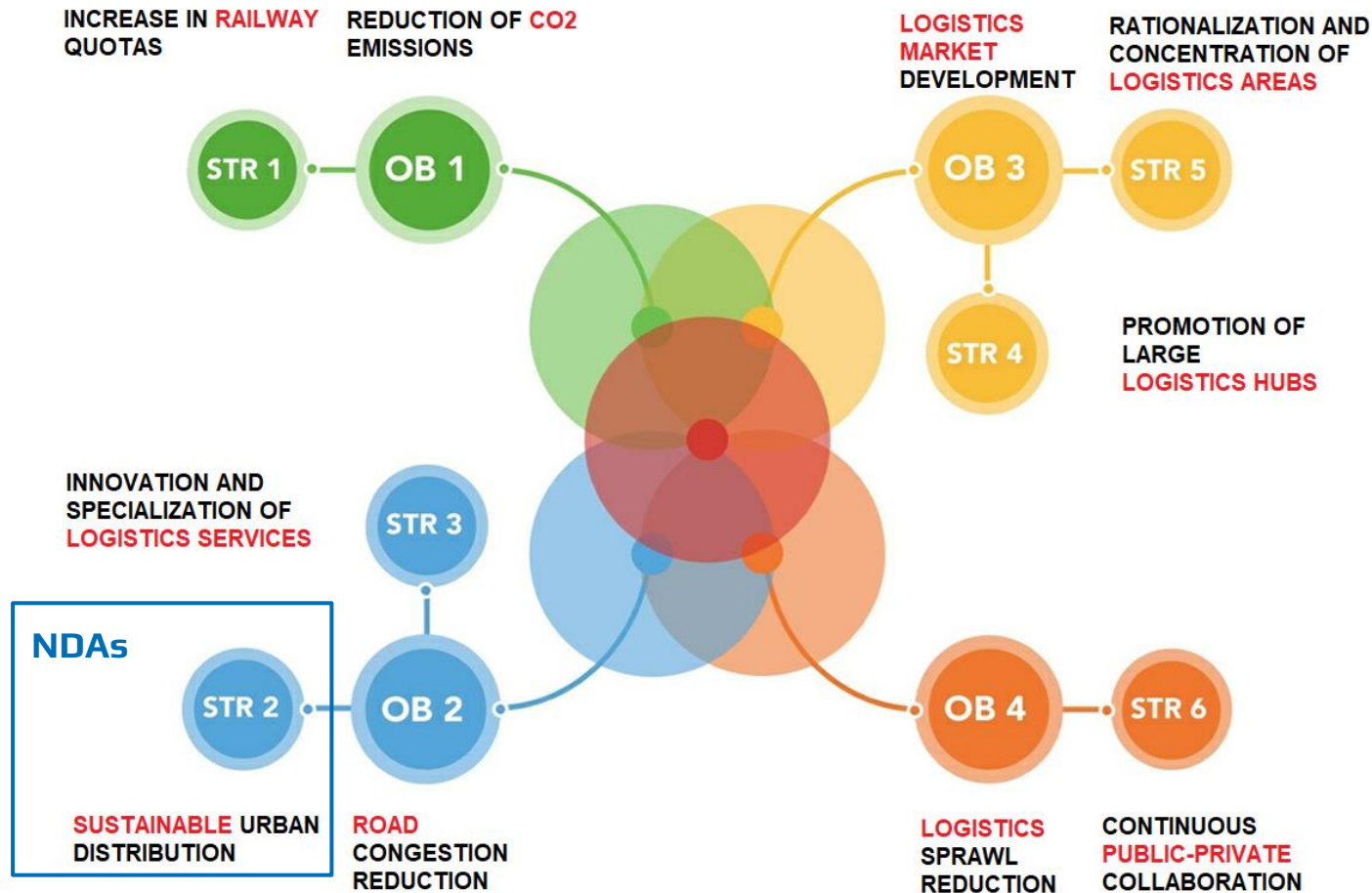
	Car/Motorcycle	PT	Bike	Pedestrian
<b>BOLOGNA Metropolitan Area</b>	<b>68.1%</b>	<b>14%</b>	<b>7.2%</b>	<b>7.5%</b>
<b>BOLOGNA Municipality</b>	<b>57.6%</b>	<b>19%</b>	<b>11.25%</b>	<b>10.8%</b>

Source: Modal split (work+study) PUMS, 2022



Source: [Bologna Metropolitan City](#)

# Policy Instrument - SULP

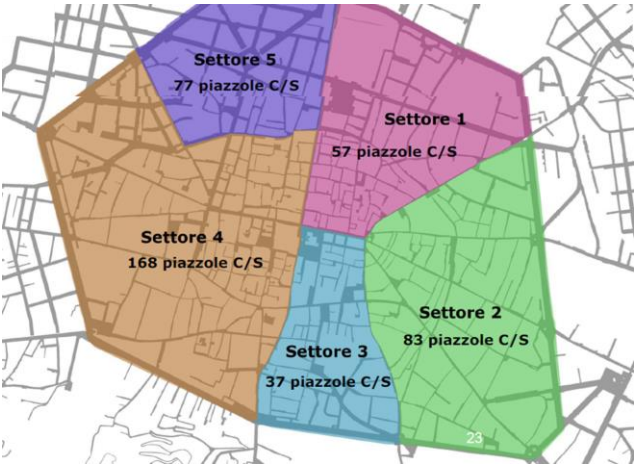




# Existing tools

430 L/U Zones in the LEZ area

LEZ access time windows



LEZ		SPECIAL LEZ		PEDESTRIAN AREAS	
DIESEL/PETROL	ELECTRIC	DIESEL/PETROL	ELECTRIC	DIESEL/PETROL	ELECTRIC
0:00-24:00 TOLL PARKING	0:00-24:00 FREE PARKING	6:00-7:30 AND 14:30-15:30 PETROL EURO 2,3 6:00-10:30 AND 14:00-16:00 PETROL EURO 4,5,6 DIESEL EURO 5,6 6:00-12:30 AND 14:00-17:00 METHANE AND LPG EURO 2,3,4,5,6 HYBRID FREE PARKING 30 MIN	0:00-24:00 FREE PARKING	6:00-10:30 PETROL EURO 2,3,4,5,6 DIESEL EURO 5,6 METHANE AND LPG EURO 2,3,4,5,6 HYBRID FREE PARKING 30 MIN	6:00-10:30 FREE PARKING

# Existing tools

## Roadmap for accessing L/U zones

Year	Zone	Fossil fuel/Hybrid	Electric	Cargo Bike and Walk
2020	Urban area	EURO 5+ H24	✓ H24	✓ H24
	LTZ	EURO 5+ Soft	✓ H24	✓ H24
	City centre	EURO 5+ Restricted Soft	✓ Soft	✓ H24
2025	Urban area	EURO 6+ H24	✓ H24	✓ H24
	LTZ	EURO 6+ Restricted Soft	✓ H24	✓ H24
	City centre	✗	✓ Soft	✓ H24
2030	Urban area	✗	✓ H24	✓ H24
	LTZ	✗	✓ Soft	✓ H24
	City centre	✗	✓ Restricted Soft	✓ H24



# Main Policy Actions

## ACTIONS

- Stricter Loading/unloading permits management
- Stricter Loading/unloading parking rules (free for clean freight vehicles/charge park)
- Stricter time windows for more polluting freight vehicles
- Electric charging station with suitable dimensions for freight vehicles
- **Nearby Delivery Areas implementation (transshipment from diesel vans to light electric vehicles (Electric Freight Vehicles EFV) (European Project "Urbane"))**

## INNOVATIVE ASPECTS AND FINANCING

Subscription of a **Ethical Logistic Metropolitan Agreement** (environmental sustainability on logistic chain through private/public investments, private/public peer to peer events, sharing logistic, innovative start-up, best practice sharing, logistic fleet renewal)



# URBANE Project

## URBANE - Upscaling Innovative Green Urban Logistics Solutions Through Multi-Actor Collaboration and PI-inspired Last Mile Deliveries

### Quick info

- Horizon Europe project
- Started in September 2022
- Will run until February 2026
- Bologna received a budget of 400.000 €



#### Lighthouse Living Labs:

Helsinki (FI), Bologna (IT), Valladolid (ES),  
Thessaloniki (GR)



#### Twinning Living Labs:

Barcelona (ES), Karlsruhe (DE)



#### Follower Cities:

Aarhus (DK), Antwerp (BE), La Rochelle (FR),  
Mechelen (BE), Prague (CZ), Ravenna (IT)



# URBANE Objectives

- Develop new **collaborative business model** for setup and operation of sustainable **micro-logistics hubs network** (Nearby Delivery Areas as in the Sulp), combined with innovative delivery methods
- Replace conventional vans with **light Electric Delivery Vehicles**
- Introduction of **Physical Internet** models in urban freight deliveries
- Develop a **Digital Twin** of the micro-logistics hubs network, fed with real time data, used for planning and implementing urban freight-related measures



# Living Lab Partners And Synergies

## Partners

### Institutions



### Research



### IT Provider



### Transport Operators



### Observers



### Last miler (contracted)



### Micro-Hub (contracted)



## Synergies

### Institutions



### Projects





# Municipality Objective

01

**Promoting shared use of public space**

In a smart, flexible and interoperable way avoiding the proliferation of siloed, privately branded micro-hubs

02

**Seeking a sustainable business model**

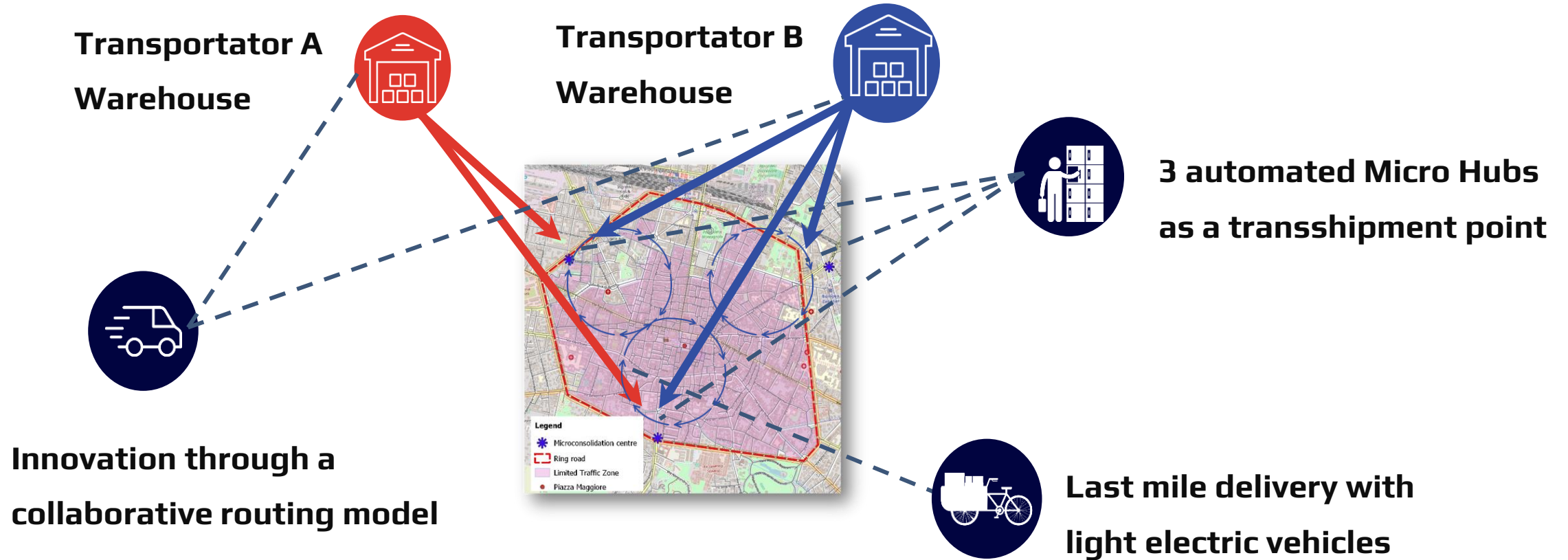
Flexible and scalable, transferable solution

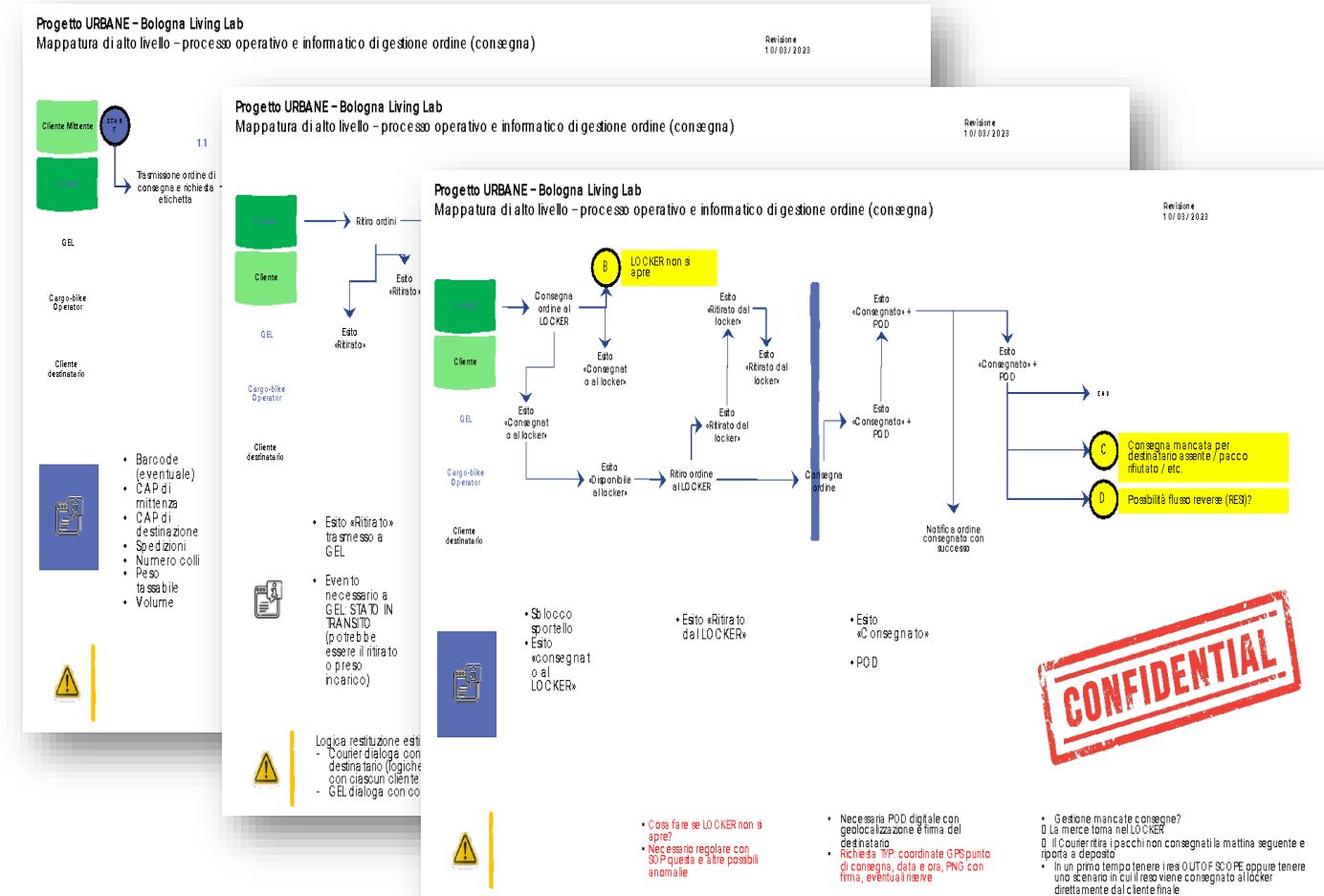
03

**Improving the governance of urban logistics**

Very little data is currently available from operators

# Living Lab Scheme







# Tools

## Blockchain

- **Objective:** Integrate a blockchain technology on the existing delivery process
- **Motivation:** Certify specific steps of the process (assignment & delivery). Proof of delivery.
- **Physical Internet:** Centralize sensible information across different carriers that may be involved in other similar project – trusting in the pilot is fundamental and BC is able to guarantee the transparency level of all the information to be shared





# Tools

## Collaborative Routing Model

- **Objective:** Suggest better delivery process for last milers
- **Motivation:** Reduce travel times and reduce CO2 emissions for Last Milers that don't have zero-emission fleets
- **Physical Internet:** Reduce/improve traffic in the city center. Voluntary data sharing from transport operators is important





# Tools

## Digital Twin

- **Objective:** Improvement of green routing and rerouting of last milers
- **Motivation:** Optimise last-mile network based on traffic flow conditions and environment sustainability
- **Physical Internet:** Further support municipality's objectives for efficient deliveries in city center from multiple LSPs (carriers and last milers)





# Pilot Results



Results achieved in the first 6 months of operation

- 30-50% **CO2 emissions savings** compared with their conventional door-to-door deliveries;
- The **quality of the deliveries increased** as most of the parcels were delivered on the first attempt.
- Integration of blockchain and smart contracts for the **Proof of Delivery**;
- Showcase viability of **data sharing** without compromising security or privacy.



# Key Lesson Learnt

## Lessons learnt in the first 6 months of operation

- Difficulty in the **involvement of other transport operators** except for the 2 project partners;
- Express couriers prioritize their own staff and **branded services**. They are not inclined to use a third-party transport operator;
- Start with low volumes to **consolidate the relationships** between LL stakeholders and optimize the flow.
- Optimize the microhubs' potential: expand their capacity to include the handling of multi-item orders.





# Open Issues

- **How to involve more operators?**
  - **Dissemination, questionnaires, market research**
  - **Express couriers vs small transport operators**
  - **Branding**
- **How to scale the model?**
  - **economic sustainability, number of hubs, type of parcels processed, public vs private space**
- **After the project who pays? Who is going to internalise costs**



**Thank you for  
your attention!**



## For more information:

- <https://www.comune.bologna.it/servizi-informazioni/progetto-europeo-urbane>
- <http://www.comune.bologna.it/relazioniinternazionali/notizie/159:50717/>
- <https://www.urbane-horizoneurope.eu/>
- <https://move21.eu/city/bolo/>

**Luigi Russi -**  
**luigi.russi@comune.bologna.it**



**Baden-Württemberg**  
**Ministry of Transport**

