

Transition management to foster fundamental change

The case of the 'mobility arena' in Rotterdam

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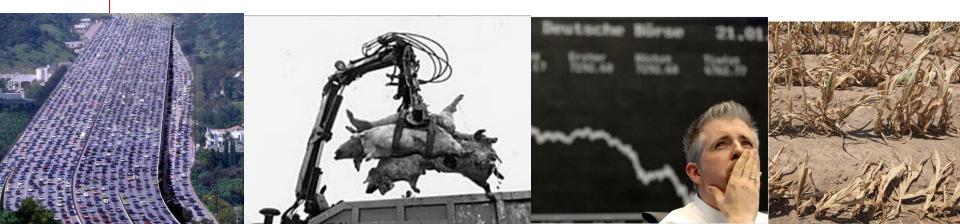


Photo (c) Studio van der Poort



TM as response to persistent unsustainability

- Aiming for a sustainable future is about finding fundamental new ways of thinking, working, organising
- Transition Management aims to influence the pace and direction of societal change by creating space for systems innovation



Transition Management - basics

System innovation in incremental steps

Take small but radical steps, guided by a long-term perspective

Co-creation with change-agents

Go beyond vested interests and stakes

Social and institutional learning

Reflect on status quo, dynamics, perspectives, possible futures



Central method: Transition Arena

"protected" setting with new connections to think & act beyond business-as-usual

selective: small, diverse group of **change-agents** (≠ stakeholders)

diverse backgrounds and opinions

complementary to "regular" policy (and also not to be confused with participation)



Transition Management in Rotterdam

CASE: MOBILITY ARENA ROTTERDAM



Mobility arena Rotterdam

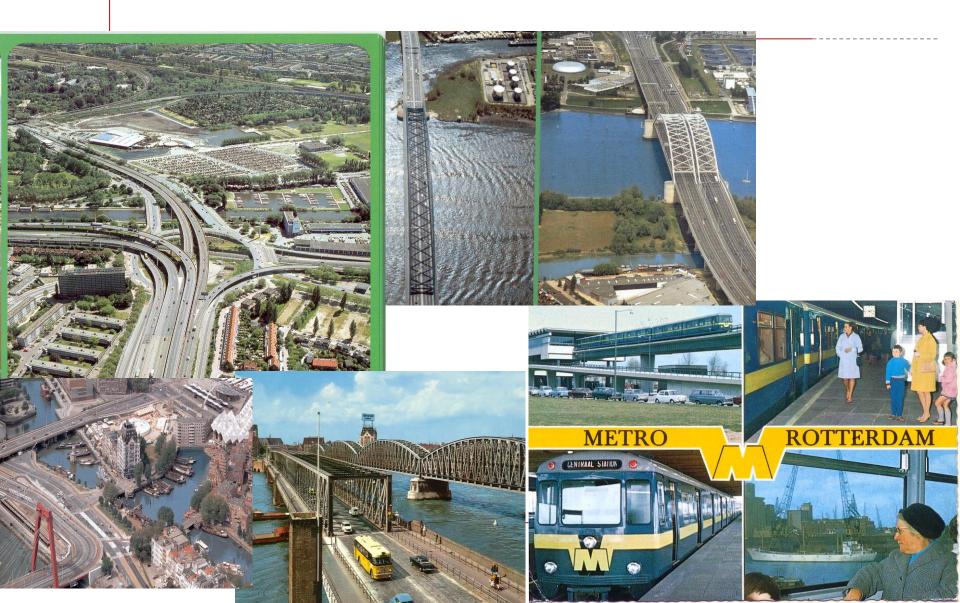
Process overview

Arena impulse concentrated in 2015

- <u>Transition team</u> (5 members): 4 months of preparation
- <u>Transition arena</u> (16 members): 7 months (5 meetings) from analysis to vision to agenda.
- December 2015: "Launch" event with 80 participants



Modern city, large infrastructures



Change ahead





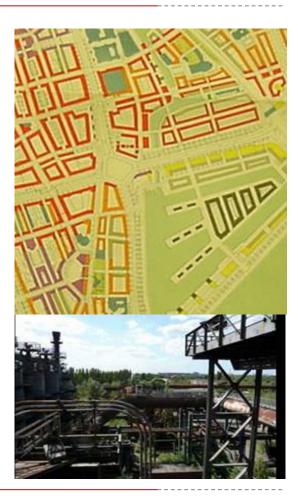






Urgency

- And-and-and > car dominant
- Good for Rotterdam of the past, but not for Rotterdam of the future
- Mobility in broader (social/economic) perspective
- Rotterdam might 'miss the boat'...





MENS CENTRAAL MOBILITEIT VERBINDT

Attractive & connected

Accessible & inviting

Smart & easy

Concerned & involved

Transition Management in Rotterdam

RESULTS & REFLECTION



New, broader perspective on mobility

NIEUWE WEGEN INSLAAN



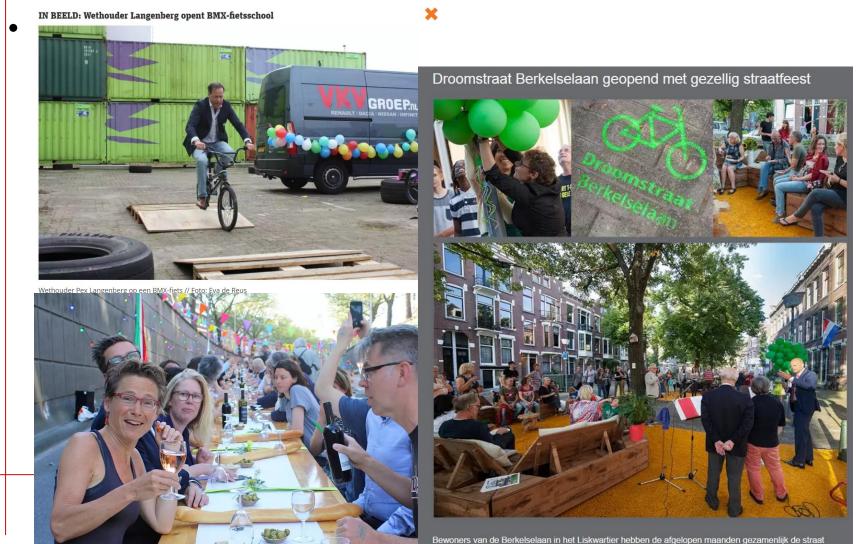
Vitaal Verkeer Rotterdam

Symposium 30 juni 2016 09:00-13:00 uur



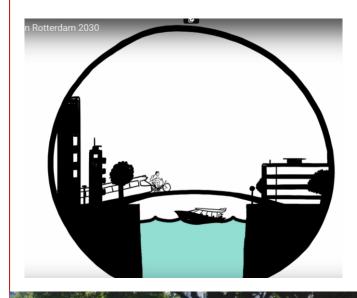


Strengthening change agents



Bewoners van de Berkelselaan in het Liskwartier hebben de atgelopen maanden gezamenlijk de straat. omgevormd. Er is een mogie loungeplek gekomen, de speeltuin is aangepakt en er zijn eethare en

Impulse for new initiatives







Met z'n allen ontbijten op de

REAGEEF

Door: Sanne Poot 10-5-16 - 16:00

BEWAAR ARTIKE





Initiatiefneemster Cemile Sezer wil vooral mensen verbinden met het ontbijt op de Erasmusbrug. © Rogier Bos.

Met meer dan 2000 anderen ontbijten op de Erasmusbrug. Op vrijdag i september kan dat. De Rotterdamse Cemile Sezer hoopt met haar initiatief 'Betterdam Ontwackt, Ontbijt & Verbindt, Betterdammers uit

Dialogue and collaboration



What's next?

- Further influencing policy & projects
- Towards a growing movement
- Creating space for experimentation
- Structurally playing into dynamics of change



Key insights

Don't stay in your own bubble

- Interaction regime-niche, backgrounds, motivations
- Changing roles and relationships

Need for mental and organizational space

- Go beyond the status quo and beyond 'business as usual'
- Time for reflection & learning
- Strive for systems innovation
 - Giving direction & creating space
 - Doing & thinking



Thanks for your attention!

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More information & publications: <u>www.drift.eur.nl</u> <u>www.twitter.com/drifteur</u>

www.transitionacademy.eu

