

**EESC / POLIS Conference**

**« Advanced public transport systems and services »**

**Innovation in public transport from the  
perspective of the European Transport  
Workers' Federation (ETF)**

Sabine Trier, ETF, 29 November 2011, Bruxelles



## **Bus Drivers in public transport**

70-80 % of work force in urban bus companies

(less % in integrated urban public passenger transport companies)

### **Drivers are the “face of the company”**

- Customer relation / information
- De-escalation in case of aggressions
- Safety / punctuality

➤ **The image of the driver's job and attraction to the profession is essential for urban public transport companies**



2007: **QSTP\*** project of the European Social Partners in the urban public transport sector (UITP and ETF) with scientific support from SFS University Dortmund and AIF-IFTIM

**One element: Impact of new technologies on the driver's job**

(others: service orientation; career paths)

\*QSTP - Competence based service quality in urban public transport



Changes in the drivers profession through new technologies		
	past/today	today/future
Work place (e.g. identification with the profession)	high degree of autonomy	lower degree of autonomy
Technology <ul style="list-style-type: none"><li>• Traffic</li><li>• Ergonomics</li><li>• Customer relation</li><li>• Communication with company</li></ul>		
Customer	more direct customer contacts	less direct interaction with customers

## **New technologies: positive and negative tendencies from a driver's perspective:**

### **Positive elements:**

- Assist to save driving (does not eliminate stress due to congestion)
- Supports save customer entry / exit; supports easier access to the vehicle (less driver's task)
- Better personnel security through no cash policy, video cameras
- more healthy work place **(when properly designed)**
- better information about traffic situation, delays, support in the case of bus break down **for competent customer information**
- electronic diagnosis of vehicle failures
- better communication with company / home bases



## **Negative elements:**

- Dashboard: more complicate driver/machine interface; possibility of distraction (ergonomics, training)
- Higher work density through more efficient traffic flow (productivity increase); impact on time table planning; impact on work organisation;
- less (mini) breaks to relax (e.g. at red traffic light)
- Less knowledge and mastering of the bus itself (e.g. small repairs); less autonomy;
- Higher supervision / less autonomy;
- Less interaction with customers (information and ticket selling replaced by technology)



## **As summary:**

- **Can be anticipated as devalorisation of the profession (less tasks, less autonomy, less mastering of the vehicle)**
- **On the other hand: high technology product, more comfortable work place, new tasks in service orientation**



## **Conclusions**

- Introduction of new busses/technology and new traffic management systems shall always be discussed with the trade unions; it has no use for the company, public authority and passengers when they are not properly used by the drivers;
- The impact on working conditions (working time, shift schedules, breaks) have to be considered within a social dialogue; might require new collective agreement provisions





## **Conclusions**

### **Training is essential:**

Training needs have to be analysed, training has to be provided;

Technology assists the driver and takes over a number of functions;

However: in the case of failure a driver needs more knowledge and more competences in order to competently deal with the failures;

**Women as bus drivers**



## **ETF suggestion:**

**Seminar with European trade union reps on  
EBSF project (drivers' work place;  
ergonomics)**

**And COST project**

**Dialogue with the trade unions is important  
when investing in modern bus systems**

