

Information and communication technologies applied to urban parking management in Lisbon

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Who we are...

EMEL – Lisbon Mobility and Parking Municipal Company

- Company 100 % owned by the City with private management
- Activity regulated by municipality
- Tariffs and prices established by the municipality
- National legislation on parking and traffic

- Our staff recognized as enforcement agents of authority
 - issue tickets, warnings, tow and "boot".





What do we do

EMEL – Lisbon Mobility and Parking Municipal Company

- On street parking management & enforcement (45,000 spaces)
- 5 Parking Garages and 17 Parking Lots (3,200 spaces)
- Historical neighborhoods with controlled access
- Electric vehicles and public charging points (+ 600 CPs)
- Park & Ride schemes (7 parks)
- Mobility solutions (park & bike; car sharing partners)





A city of historical buildings







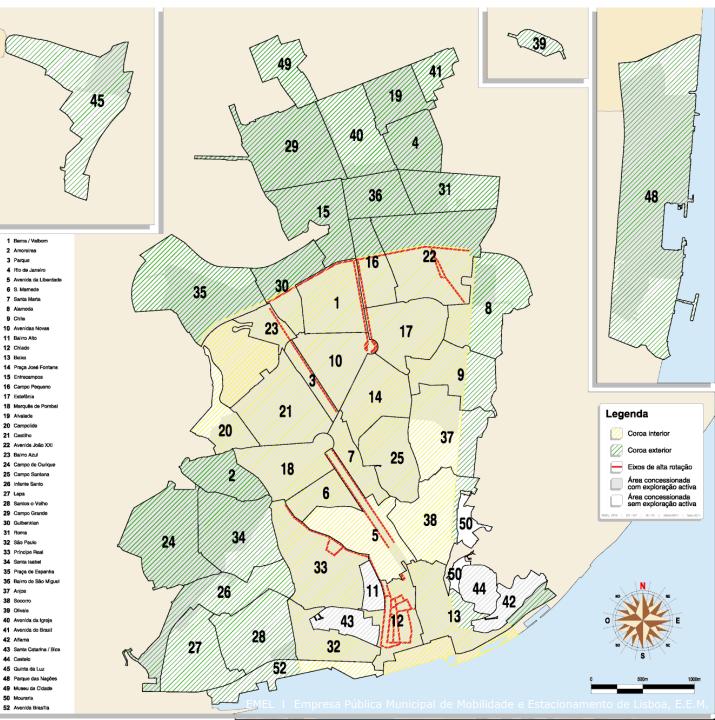
A city of modern neighborhoods







- Outer zone:
 - 4 hours max.
 - 80 Cents/h
- Inner zone
 - 4 hours max.
 - 1,20 €/h
- Red streets
 - 2 hours max.
 - 1,60 €/h





~380 employees



~25 "booting" teams



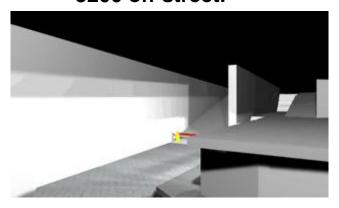
40 vehicles (vans & motorcycles)



1500 pay & display machines



~ 45000 on street, 3200 off street.



Managing 4 historical neighborhoods







The procedure:



ticket (fine)



2 hours limit exceeded: "booting"



Towing (limiting cases)





Legenda Área azul Área castanha Área rosa

Enforcement

5 zones(9000 spaces/zone)

For each zone:

- 1 manager
- 20 agents
- 1 agent / 450 spaces
- 4 "booting vans"
- 1 towing team

Daily Productivity



- 1200 tickets per day
- 2500 warnings per daylow payment success
- 200 vehicles clamped per day
- 30 40 cars towed per day
- Ticket: ca. 30 60 €
- Clamping ca. 120 €
- Towing: ca. 150 €







Parking Payment

Into a fully integrated ticketing system:

1500 pay and display machines

- Coins
- Prepaid tickets
- Smart park









and (until the summer of 2012)

- SMS (text messages)
- Contactless cards (same card for bus, train, metro)







The challenges:

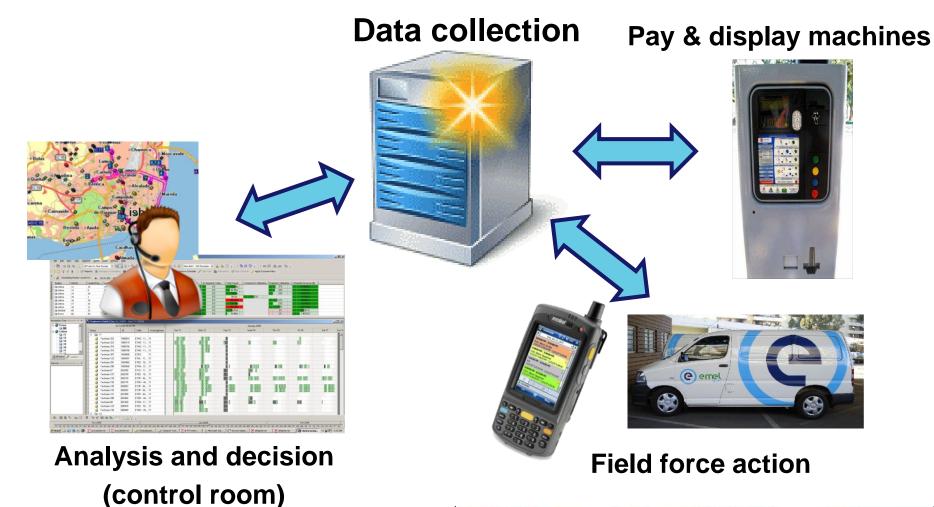
- better enforcement without increasing costs
- increase the efficiency
- become a solid and profitable company
- introduce new management methods
- serve better the client and the city



Centralized Management System



Data collection, online reporting and operational control





Centralized Management System (C)



Operational Control Room

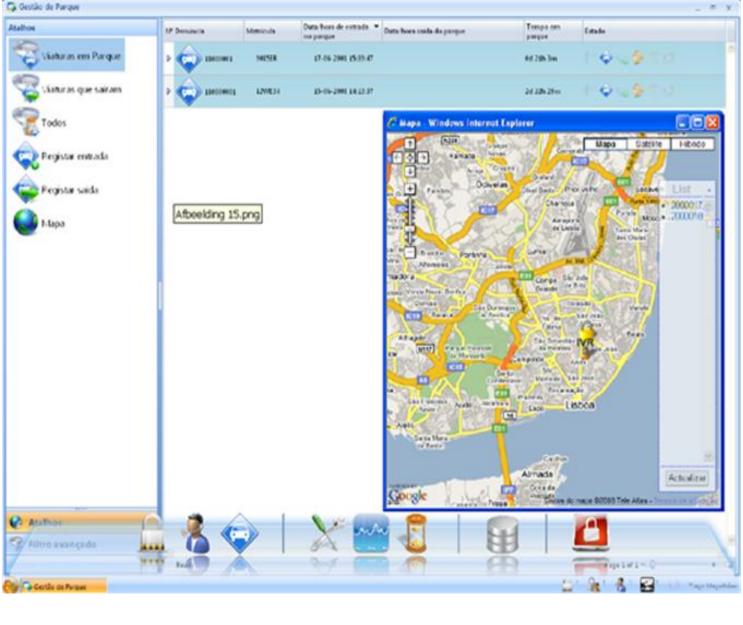


Online monitoring with guidance for field agents

On screen visualization











SCAE Sistema Centralizado de Apoio à Exploração Monitor de Actividade Operacional



> Menu Principal				> 21-06-20:	10 > 17:23
DENÚNCIAS SEM BLOQUEIO		EIM DO DIA	BLOQUEIOS		FIM DO DIA
Quantidade do dia 1181			Quantidade do dia	102	105
Média 35 dias 1046			Média 35 dias	114	116
Média 7 dias	1292	1361	Média 7 dias	104	109
Média 5 homologos	nologos 1129 1180 Média 5 homologos		Média 5 homologos	118	120
Valor padrão 1161		1219	Valor padrão	113	116
			Quantidade de desbloqueios Quantidade de remoções	48 23	
1400 1200 1000 800 600 400 200 10:15	17:45 18:30 19:15		140 120 100 80 60 60 60 60 60 60	17:00 17:45 18:30 19:15	Z0:02
AFEs 75 Média den/AFE 16 Si	em actividade	0	Equipas 19 Média den/Eq 5	Sem actividade	6
Fiscais Bloqueadores Viaturas co	om + Denúncias) (Tabela de Bordo Análise Semanal	Mapa de Opera	ações

Daily operations status



SCAE Sistema Centralizado de Apoio à Exploração

Monitor de Actividade Operacional



Viaturas com multiplas denuncias (365 dias)

> 21-06-2010 > 17:23

					Denuncia de hoje			
Matricula	Qt denuncias	Marca	Modelo	Cor	Ultimo Bloqueio	Hora	Local	
33FX23	62	Suzuki	Swift	Cinzento	17-Mai-2010	12:17	Rua Tenente Espanca - 18 - lado oposto	
61AO86	55	Volkswagen	Golf	Preto	24-Mai-2010	10:38	Rua Costa Goodolfim - 7a	
8255SE	53	Opel	Zafira	Cinzento	26-Jan-2010	16:30	Rua Rodrigo da Fonseca - sn	
3347PG	51	Citroen	Xsara	Cinzento		11:05	Avenida José Malhoa - 11a - lado oposto	
52DE17	47	Volkswagen	Golf	Cinzento	25-Mar-2010	09:49	Rua Castilho - s/n	
0105MZ	47	Honda	HR-V	Cinzento	11-Mar-2010	15:52	Rua Sampaio E Pina - 1b	
8407UJ	43	Opel	Corsa	Azul	28-Mai-2010	11:40	Rua Tierno Galvan - s/n	
94EP77	42	Smart	Fortwo	Cinzento	13-Abr-2010	10:53	Rua Diogo Bernardes - 21b - lado oposto	
3024VS	41	Nissan	Primera	Verde	22-Out-2009	17:21	Rua José de Esaguy - 13b	
0503SZ	40	Peugeot	206	Preto	24-Mar-2010	15:30	Avenida Eng. Duarte Pacheco - s/n	
3523RX	39	Opel	Corsa	Azul	22-Set-2009	10:43	Avenida Santos Dumont - 48-a	
6480RE	39	Toyota	Yaris	Cinzento		10:39	Praça Marquês de Pombal - 14 a - lado oposto	
8804VS	38	Volkswagen	Golf	Preto	05-Jan-2010	11:08	Avenida Marconi - 10 - lado oposto	
50EG26	36	Mini	Cooper	Branco	13-Nov-2009	17:06	Avenida Rovisco Pais - 32 - placa central	
6488MV	35	Volkswagen	Polo	Cinzento	21-Mai-2010	10:50	Rua Bacelar E Silva - s/n	
2932XH	35	Peugeot	206	Cinzento		16:33	Avenida António José de Almeida - s/n	
82CJ14	35	Toyota	Aygo	Cinzento	13-Abr-2010	12:04	Parque da Piscina do Areeiro - sn	
54CO79	34	Opel	Astra	Preto	23-Fev-2010	10:07	Avenida Santos Dumont - 64 - placa central	

Operations details











Centralized Management System



Metrics

- Number of sales, tickets, warnings, clamps, tows,...;
- Revenue from tickets, parkmeters, clamps,...;
- Deviation from expected values;
- Analysis by time interval and by area (zone, e.g.)



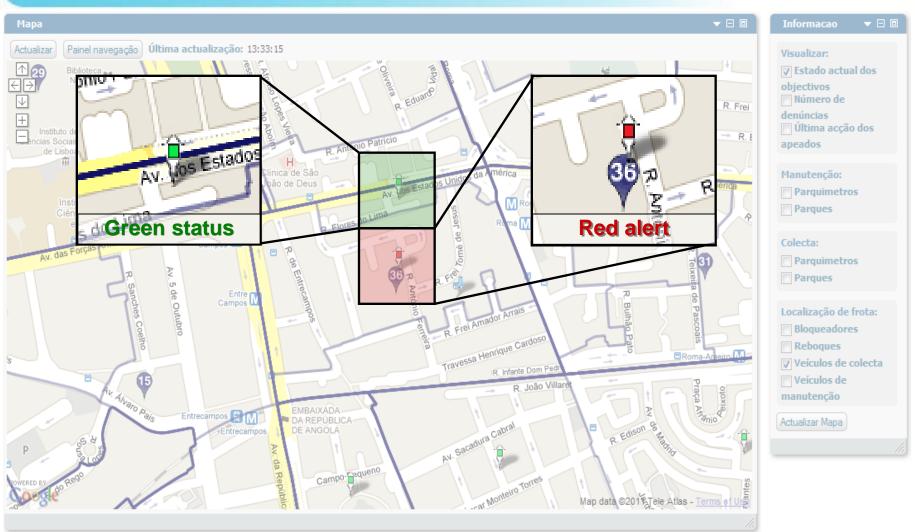




SCAE Sistema Centralizado de Apoio à Exploração

Monitor de Actividade Operacional





Real-time indicators (vs expected values)
Both zones and subzones visible



Centralized Management System

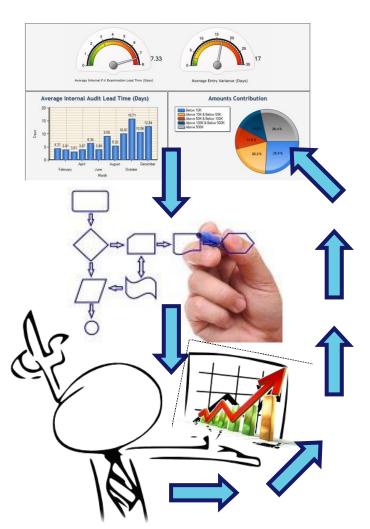


In summary

Possibility to

- Revise planning with better insight of reality;
- Real-time enforcement for optimized field force activity;
- **Business process redesign** and new metric definition.









We are more than just parking....







Thank you!

EMEL – Lisbon Mobility and Parking Municipal Company

